Regional Offices—Selective Service System—Continued

Region/Address	Director	Telephone
Denver, CO (Suite 1014, 333 Quebec St., 80207–2323)	Lt. Col. Justo Gonzalez, USA	720-941-1670

Sources of Information

Employment Inquiries and applications should be directed to the Director, Selective Service System, Attn: RMH, Arlington, VA 22209-2425. Phone, 703-605-4056.

Procurement Inquiries should be directed to the Director, Selective Service System, Attn: RML, Arlington, VA 22209-2425. Phone, 703-605-4038.

Publications Selective Service Regulations appear in chapter XVI of title 32 of the Code of Federal Regulations. Requirements of Law Persons desiring information concerning the requirements of the Military Selective Service Act should contact the National Headquarters of the Selective Service System. Phone, 703-605-4000.

For further information, contact the Office of Public and Congressional Affairs, Selective Service System, Arlington, VA 22209-2425. Phone, 703-605-4100. Internet, www.sss.gov.

SMALL BUSINESS ADMINISTRATION

409 Third Street SW., Washington, DC 20416 Phone, 202-205-6600. Fax, 202-205-7064. Internet, www.sba.gov.

Administrator HECTOR V. BARRETO Deputy Administrator Chief Counsel for Advocacy Chief Financial Officer Chief Operating Officer Chief of Staff LISA GOEAS Counselor to the Administrator JOHN WHITMORE Director, Executive Secretariat

General Counsel DAVID JAVDAN Inspector General Associate Administrator for Disaster Assistance

Associate Administrator for Communications PATRICK RHODE and Public Liaison

Assistant Administrator for Congressional and Legislative Affairs

Assistant Administrator for Equal Employment Opportunity and Civil Rights Compliance Associate Administrator for Field Operations Assistant Administrator for Hearings and

Appeals

Associate Deputy Administrator for Capital Access

Associate Administrator for Financial Assistance

Assistant Administrator for International Trade

Associate Administrator for Investment

MELANIE SABELHAUS THOMAS SULLIVAN THOMAS DUMARESQ LLOYD BLANCHARD

NANCYELLEN GENTILE, Acting

HAROLD DAMELIN HERBERT MITCHELL

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DAVID FREDERICKSON GLORIA BLAZSIK, Acting

Ronald Bew

JAMES RIVERA

Manuel Rosales

JEFFREY PIERSON

Associate Administrator for Surety Guarantees

Associate Deputy Administrator for Entrepreneurial Development

Assistant Administrator for Business and Community Initiatives

Assistant Administrator for Native American

Associate Administrator for Small Business Development Centers

Associate Administrator for Veterans Business Development

Assistant Administrator for Women's Business Ownership

Associate Deputy Administrator for Government Contracting and Minority

Enterprise Development

Associate Administrator for Government Contracting

Associate Administrator for Business Development

Assistant Administrator for Size Standards Assistant Administrator for Technology

Associate Deputy Administrator for Management and Administration

Assistant Administrator for Administration Assistant Administrator for Human Capital Management

Chief Information Officer

DIONNE NEAL, Acting

KAAREN STREET

ELLEN M. THRASHER, Acting

(VACANCY)

JOHNNIE ALBERTSON

WILLIAM ELMORE

WILMA GOLDSTEIN

ALFREDO ARMENDARIZ

LINDA WILLIAMS

LUZ HOPEWELL

Gary M. Jackson Maurice Swinton Lloyd Blanchard

Eugene Cornelius Monika Edwards Harrison

LAWRENCE BARRETT

[For the Small Business Administration statement of organization, see the Code of Federal Regulations, Title 13, Part 101]

The fundamental purposes of the Small Business Administration are to aid, counsel, assist, and protect the interests of small business; ensure that small business concerns receive a fair portion of Government purchases, contracts, and subcontracts, as well as of the sales of Government property; make loans to small business concerns, State and local development companies, and the victims of floods or other catastrophes, or of certain types of economic injury; and license, regulate, and make loans to small business investment companies.

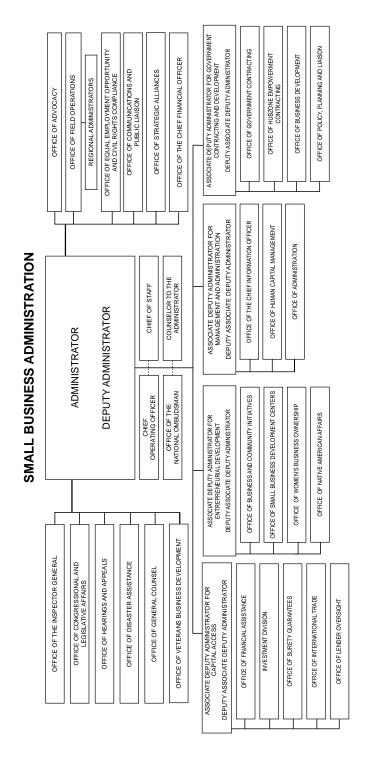
The Small Business Administration (SBA) was created by the Small Business Act of 1953 and derives its present existence and authority from the Small Business Act (15 U.S.C. 631 *et seq.*) and the Small Business Investment Act of 1958 (15 U.S.C. 661).

Activities

Advocacy The Office of Advocacy is mandated by Congress to serve as an independent spokesperson within public policy councils for the more than 22.5 million small businesses throughout the

country. The Office is headed by the Chief Counsel for Advocacy, appointed by the President from the private sector with the advice and consent of the Senate, who advances the views, concerns, and interests of small business before the Congress, the White House, and Federal and State regulatory agencies.

The Office monitors the compliance of Federal agencies with the requirement that they analyze the impact of their regulations on small entities and consider less burdensome alternatives. The Office is one of the leading national



sources for information on the state of small business and the issues that affect small business success and growth. It conducts economic and statistical research into matters affecting the competitive strength of small business and jobs created by small business, and analyzes the impact of Federal laws, regulations, and programs on small businesses, making recommendations to policymakers for appropriate adjustments to meet the special needs of small business.

Additionally, regional advocates enhance communication between the small business community and the Chief Counsel. As the Chief Counsel's direct link to local business owners, State and local government agencies, State legislatures, and small business organizations, they help identify new issues and problems of small business by monitoring the effect of Federal and State regulations and policies on the local business communities within their regions.

For further information, contact the Office of Advocacy. Phone, 202–205–6533. E-mail, advocacy@sba.gov.

Business Initiatives SBA develops and cosponsors counseling, education, training, and information resources for small businesses. It has forged ongoing partnerships with resource partners to deliver most of the business education and training programs offered annually at low cost. One-on-one counseling is provided free of charge by the Service Corps of Retired Executives.

The Business Information Center (BIC) program is among the most innovative methods of providing small business owners with a one-stop approach to information, education, and training. The centers combine the latest computer technology, hardware, and software, an extensive small business reference library of hard copy books and publications, and current management videotapes to help clients venture into new business areas. The use of software for a variety of business applications offers clients of all types a means of addressing their diverse needs. Although most BIC's are stand-alone centers, BIC's in

empowerment zones will form the core element of one-stop capital shops.

In addition to education and training events, SBA offers publications on a variety of business management and growth topics. These publications are available free of cost on SBA's Web site, at www.sba.gov.

For further information, contact the Office of Business Initiatives. Phone, 202–205–6665.

Capital Access The Office of the Associate Deputy Administrator for Capital Access provides overall direction for SBA's financial programs. They offer a comprehensive array of debt and equity programs for the smallest start-up businesses which have been in operation and need new capital to expand. In addition to lending to businesses which sell their products and services domestically, the Office provides direction for SBA's business development and financial assistance programs for small business exporters, in the form of equity capital, long-term loans, debtequity investments and management assistance to small businesses, a surety bond guarantee program for smallbusiness contractors, and the SBA's lender oversight programs.

For further information, contact the Office of Capital Access. Phone, 202–205–6657.

Disaster Assistance The Administration serves as the Federal disaster bank for nonfarm, private sector losses. It lends money to help the victims of disasters repair or replace most disaster-damaged property. Direct loans with subsidized interest rates are made to assist individuals, homeowners, businesses of all sizes and nonprofit organizations.

For further information, contact the Office of Disaster Assistance. Phone, 202–205–6734.

Financial Assistance SBA provides its guarantee to lending institutions and certified development companies which make loans to small-business concerns (including farms), which in turn, use the loans to provide working capital and help finance the acquisition of land and buildings; the construction, conversion, or expansion of facilities; and the purchase of machinery and equipment.

SBA provides revolving lines of credit and loan guarantees to finance commercial construction or building rehabilitation for sale. It makes loans to qualified employee trusts and may finance small firms that manufacture, sell, install, service, or develop specific energy measures, including engineering, architectural, consulting, or other professional services connected with eligible energy measures. SBA also makes loans for the installation of pollution control measures.

The Administration also provides small-scale financial and technical assistance to very small businesses through loans and grants to nonprofit organizations that act as intermediaries under SBA's microloan program.

For further information, contact the nearest Small Business Administration district office.

Government Contracting The Government Contracting Office works closely with Federal agencies and prime contractors to ensure maximum practicable opportunities for small businesses to participate in Federal procurement. The Office is responsible for developing policies and procedures for small business procurement programs, establishing small business size standards, managing the prime and subcontract programs, providing oversight and policy guidance for the Small Business Innovative Research (SBIR) and Small Business Technolgy Transfer (STTR) programs, assisting women-owned small businesses, and managing the Natural Resources program. The Office also maintains the Subcontracting Network that allows prime contractors to post subcontracting opportunities for small businesses. The Technology Network also resides in the Office, which includes information on awards under the SBIR/STTR programs.

The Government Contracting Öffice has area offices located in Boston, Philadelphia, Atlanta, Chicago, Dallas/ Fort Worth, and San Francisco. These offices have responsibilities for Procurement Center Representatives and Commercial Market Representatives that advocate on behalf of small businesses and ensure that agencies use acquisition

strategies that will provide opportunities for small business prime and subcontractors.

For further information, contact the nearest Office of Government Contracting or visit our Web site. Internet, www.sba.gov/GC/indexcontacts.html.

International Trade The Office of International Trade (OIT) supports small business access to export markets and participates in broader U.S. Government activities related to trade policy and international commerical affairs to encourage an environment of trade and international economic policies favorable to small businesses. These activities are designed to facilitate both entrance and growth into the international marketplace, including educational initiatives, technical assistance programs and services, risk management and trade finance products.

SBA's export promotion activities for small business combine financial and technical assistance through a nationwide delivery system. Export finance products include long-term, short-term, and revolving lines of credit through SBA's 7(a) program administered by a staff of field-based export specialists located in U.S. Export Assistance Centers (USEAC). They work with the U.S. Department of Commerce and the Export Import Bank of the United States and the effort is leveraged through close collaboration with commerical lenders, Small Business Development Centers and local business development organizations.

Available financial assistance can provide a business with up to \$1.25 million with terms as long as 25 years for real estate and 15 years for equipment. Export Working Capital program loans generally provide 12 months of renewable financing. For smaller loan amounts SBA Export Express has a streamlined, quick approval process for businesses needing up to \$250,000. Technical assistance includes making available to current and potential small business exporters, export training, export legal assistance, collaboration with the 30 Small Business Development Centers with international trade expertise

and to the Government's USA Trade Information Center.

SBA is required to work with the Government's international trade agencies to ensure that small business is adequately represented in bilateral and multilateral trade negotiations. OIT represents SBA and the Government on two official U.S. government-sponsored multilateral organizations concerned with small business—the Organization for Economic Cooperation and Development and Asia-Pacific Economic Cooperation. SBA's trade policy involvement is carried out with the U.S. Trade Representative and the Commerce Department's International Trade Administration. Private sector input on trade policy is achieved through participation with the small business industry sector advisory committee on international trade. OIT also lends support to the Government's key trade initiatives such as Trade Promotion Authority, the Central American Free Trade Area and the Free Trade Area of the America's. The Commerce and State Departments, Agency for International Development, and the U.S. Trade Representative look to the SBA to share ideas and provide small business technical expertise to certain countries.

OIT's office in Washington, DC coordinates SBA's participation/ operations of USEAC's including budget, policy and administration. It participates in a variety of interagency trade efforts and financial programs. OIT provides representations to the cabinet-level Trade Promotion Coordinating Committee concerning trade and international economic policy. It also participates on the industry sector advisory council on small business international trade and the congressionally sponsored task force on small business international trade. SBA's Administrator is also a sitting member of the President's Export Council.

OIT's field offices provide a nationwide network of service delivery for small business exporters. Full-time SBA export specialists staff 18 USEAC's. Their outreach efforts are supplemented by the 70 SBA district offices by employees with collateral duties as international trade officers.

For further information, contact the Office of International Trade. Phone, 202–205–6720. Internet, www.sba.gov/oit.

Investment The Administration licenses, regulates, and provides financial assistance to privately owned and managed small-business investment companies. The sole function of these investment companies is to provide venture capital in the form of equity financing, long-term loan funds, and management services to small-business concerns throughout the United States.

For further information, contact the Investment Division. Phone, 202–205–6510.

Business Development The Business Development Program is designed to promote and strengthen businesses owned by socially and economically disadvantaged persons. Program participants receive a wide variety of services from SBA including management and technical assistance and Federal contracts. Information regarding the program is provided by SBA district offices.

For further information, contact the Office of Business Development. Phone, 202-205-5180 (voice mail). Internet, www.sba.gov/8abd.

Native American Affairs The Office of Native American Affairs was established to assist and encourage the creation, development, and expansion of Native American-owned small businesses by developing and implementing initiatives designed to address those difficulties encountered by Native Americans in their quest to start, develop, and expand small businesses. In addition, in an effort to address the unique conditions encountered by reservation-based entrepreneurs, SBA has established the **Tribal Business Information Centers** (TBIC) pilot project. The project is a partnership arrangement between a tribe or tribal college and SBA.

TBIC's offer community access to business-related computer software technology, provide one-on-one business counseling, and hold business workshops on an ongoing basis. Additionally, all TBIC managers/ facilitators have received extensive training in all SBA entrepreneurial development programs, lending programs, and procurement programs. Currently there are 16 centers located in California, Minnesota, Montana, North Carolina, North Dakota, and South Dakota.

In addition to the TBIC project, the Office actively participates with other SBA program offices and other Federal agencies to ensure that Native American entrepreneurs are being actively encouraged to participate. Also, the Office maintains liaisons with tribal governments, business organizations, and Native American community organizations.

For further information, contact the Office of Native American Affairs. Phone, 202–205–7364.

Regulatory Fairness Program The Regulatory Fairness Program (RegFair) provides small businesses with a meaningful way to comment on the enforcement and compliance activities of the Federal agencies that regulate them. RegFair is headed by a national Ombudsman, who rates and evaluates efforts of Federal agencies to become more small-business friendly. Ten regional Regulatory Fairness Boards, support the Ombudsman by collecting information, making recommendations for agencies, and advising the Ombudsman on the regulatory climate faced by small businesses. Each board has five volunteer members who are small business owners, giving them an understanding of what small businesses face with Federal regulations. A small business can comment on Federal enforcement activities by contacting a Regulatory Fairness Board member, filing an agency comment form, or testifying at a RegFair public hearing.

For further information, contact the Office of the National Ombudsman. Phone, 202-205-2417, or 888-REG-FAIR (888-734-3247) (toll free). Internet, www.sba.gov/ombudsman.

Small Business Development Centers Small Business Development Centers provide counseling and training to existing and prospective small business owners at approximately 1,000 locations around the country, operating in every State, Puerto Rico, the U.S. Virgin Islands, Guam, and American Samoa. The Small Business Development Center Program is a cooperative effort of the private sector, the educational community, and Federal, State, and local governments. It enhances economic development by providing small businesses with management and technical assistance.

The Office of Small Business
Development Centers develops national policies and goals. It establishes standards for the selection and performance of Centers, monitors compliance with applicable Office of Management and Budget circulars and laws, and implements new approaches to improve operations of existing centers.

The Office is responsible for coordinating program efforts with other internal activities of SBA and with the activities of other Federal agencies. It maintains liaison with other Federal, State, and local agencies and private organizations whose activities relate to Small Business Development Centers, and it assesses how the program is affected by substantive developments and policies in other areas of the agency, in other government agencies, and in the private sector.

For further information, contact the Office of Small Business Development Centers. Phone, 202–205–6766.

Surety Bonds Through its Surety Bond Guarantee Program, SBA helps to make contract bonding accessible to small and emerging contractors who find bonding unavailable. It provides 70 to 90 percent guarantees for bid, payment, and performance bonds issued to small contractors on contracts valued up to \$2 million.

For further information, contact the Office of Surety Guarantees. Phone, 202-205-6540. Internet, www.sba.gov/osg.

Technology The Office of Technology has authority and responsibility for directing and monitoring the governmentwide activities of the Small Business Innovation Research Program

(SBIR) and the Small Business Technology Transfer Program (STTR). In accordance with the Small Business Reauthorization Act of 2000 and the Small Business Technology Transfer Reauthorization Act of 2001, the Office develops and issues policy directives for the general conduct of the programs within the Federal Government and maintains a source file and information program to provide each interested and qualified small business concern with information on opportunities to compete for SBIR and STTR program awards. The Office also coordinates with each participating Federal agency in developing a master release schedule of all program solicitations; publishes the Presolicitation Announcement online quarterly, which contains pertinent facts on upcoming solicitations; and surveys and monitors program operations within the Federal Government and reports on the progress of the programs each year to Congress.

The Office has four main objectives: to expand and improve SBIR and STTR; to increase private sector commercialization of technology developed through Federal research and development; to increase small business participation in Federal research and development; and to improve the dissemination of information concerning SBIR and STTR, particularly with regard to participation by women-owned small business concerns and by socially and economically disadvantaged small business concerns.

For further information, contact the Office of Technology. Phone, 202–205–6450. E-mail, technology@sba.gov.

Veterans Affairs The Office of Veterans Business Development (OVBD) is responsible for the formulation, execution, and promotion of policies and programs of the SBA that provide assistance to small-business concerns owned and controlled by veterans and small-business concerns owned and controlled by service-disabled veterans. Additionally, OVBD serves as an ombudsman for the full consideration of veterans in all programs of the SBA.

OVBD established and oversees four veterans business outreach centers. which are designed to provide tailored entrepreneurial development services such as business training, counseling, and mentoring to service-disabled veteran entrepreneurs. These centers serve as a vast and in-depth resource for a successful veteran entrepreneurial experience. The Office also establishes and maintains relationships with Veteran Service Organizations, the Departments of Labor and Veterans Affairs, the National Veterans Business Development Corporation, and other organizations to ensure that the entrepreneurial needs of veterans and service-disabled veterans are being met.

For further information, contact the Office of Veterans Business Development. Phone, 202–205–6773.

Women's Business Ownership The Office of Women's Business Ownership (OWBO) provides assistance to current and potential women business owners and acts as their advocate in the public and private sectors. OWBO assists women in becoming full partners in economic development through technical, financial, and management information training, business skills counseling, and research. OWBO offers their services through a network of local SBA offices, Women's Business Centers (WBC), and mentoring round tables.

At nearly 100 WBCs, business owners and those interested in starting businesses can receive long-term, indepth business training and counseling as well as access to SBA's programs and services. Each WBC is tailored to meet the needs of its individual community and places a special emphasis on helping women who are socially and economically disadvantaged. Assistance covers every stage of business from start-up to going public. There are WBCs in almost every State and U.S. territory.

The Women's Network for Entrepreneurial Training (WNET) brings experienced and emerging entrepreneurs together with volunteer counselors from SCORE (Service Corps of Retired Executives), in round table formats for mentoring and peer support. There are nearly 200 WNET round tables around the country, coordinated through SBA district offices, WBCs and SCORE chapters.

OWBO works with Federal agencies and private sector organizations to leverage its resources and improve opportunities for women-owned businesses to access Federal procurement and international trade opportunities. OWBO also works with the National Women's Business Council and the Department of Labor to maintain the most current research on women's business ownership.

SBA has loan guaranty programs to help women access the credit and capital they need to start and grow successful businesses including the Loan Prequalification program and SBAExpress. Through the Loan Prequalification program, women get help in packaging and marketing their loan applications. SBAExpress offers

guaranties on loans of up to \$150,000, including revolving lines of credit and unsecured smaller loans. The Microloan program offers direct small loans, combined with business assistance, through SBA-licensed intermediaries nationwide.

For further information, contact the women's business ownership representative in your SBA district office. Phone, 800-8-ASK-SBA (toll free) or contact the Office of Women's Business Ownership. Phone, 202-205-6673. E-mail, owbo@sba.gov. Internet, www.sba.gov/womeninbusiness or www.onlinewbc.gov.

Field Operations The Office of Field Operations provides management direction and oversight to SBA's 70 district and 10 regional offices, acting as the liaison between the district offices, the agency's program delivery system, and the headquarters' administrative and program offices.

For further information, contact the Office of Field Operations. Phone, 202–205–6808.

Field Offices—Small Business Administration

(RO: Regional Office; DO: District Office; BO: Branch Office)

ATLANTA, GA (RO) Suite 1800, 233 Peachtree St. NE., 30303 Nuby Fowler 404–331–4999 Atlanta, GA (DO) Suite 1800, 233 Peachtree St. NE., 30303 Terri Denison 404–331–0100 Birmingham, AL (DO) Suite 201, 801 Tom Martin Dr., 35211 Jack Wright 205–290–7101 Charlotte, NC (DO) Suite 300, 6302 Fairview Rd., 28210–2227 Lee Cornelison 704–344–6563 Columbia, SC (DO) Rm. 358, 1835 Assembly St., 29201 Elliot Cooper 803–765–5339 Gullport, MS (BO) Suite 203, 2999 13th St., 39501 Judith Adcock, Acting 228–863–4449 Jackson, MS (DO) 210 E, 210 E. Capital St., 39201 Judith Adcock, Acting 228–863–4449 Jackson, MS (DO) Suite 100–B, 7825 Baymeadows Way, 32256 Wilfredd Gonzalez 904–443–1970 7504. Louisville, KY (DO) Rm. 188, 600 Dr. M.L. King, Jr. Pl., 40202 Linda Ritter, Acting 502–582–5978 Miami, FL (DO) Suite 201, 50 Vantage Way, 37228–1500 Phil Mahoney 615–736–5830 Nashville, TN (DO) Suite 201, 50 Vantage Way, 37228–1500 Phil Mahoney 615–736–5845 Augusta, ME (DO) Rm. 512, 40 Western Ave., 04330 Mary McAleney 207–622–8378 Doston, MA (DO) Suite 202, 143 N. Main St., 03301 William K. Phillips 603–225–1400 Hartford, CT (DO) Suite 205, 87 State St., 05602 Montpelier, VT (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Providence, RI (DO) Suite 205, 87 State St., 05602 Renneth Silvia 802–828–4422 Providence, RI (DO) Suite 205, 87 State St., 05602 Renneth Silvia 802–828–4422 Providence, RI (DO) Suite 205, 87 State St., 05602 Renneth Silvia 802–828–4422 Renald Webb 413–785–0484 Cleveland, OH (DO) Suite 1250, 500 W. Madison St., 60661 Judith Roussel, Acting 312–353–4039 Chicago, IL (RO) Suite 1400, 2101 Renny Renny Renny Renny Renny Renny Renny Renny Renny Ren	Office	Address	Officer in Charge	Telephone
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Columbia, SC (DO) Rm. 358, 1835 Assembly St., 29201 Elliot Cooper 803-765-5339 Gulfport, MS (BO) Suite 203, 2909 13th St., 39501 Jaulith Adcock, Acting 222-863-4449 Jackson, MS (DO) 210 E, 210 E. Capital St., 39201 Janita Stewart 601-965-4378 Jacksonville, FL (DO) Suite 100-B, 7825 Baymeadows Way, 32256- Wilfredo Gonzalez 904-443-1970 Louisville, KY (DO) Rm. 188, 600 Dr. M.L. King, Jr. Pl., 40202 Linda Ritter, Acting 502-582-5978 Miami, FL (DO) 7th Fl., 100 S. Biscayne Blvd., 33131 Pancho Marrero 305-536-533 Nashville, TN (DO) Suite 201, 50 Vantage Way, 37228-1500 Phil Mahoney 615-736-5858 BOSTON, MA (RO) Suite 812, 10 Causeway St., 02222 Jeffrey Butland 617-565-58415 Augusta, ME (DO) Rm. 512, 40 Western Ave., 04330 Mary McAleney 207-622-8378 Boston, MA (DO) Suite 205, 143 N. Main St., 03301 William K. Phillips 603-225-1400 Marriford, CT (DO) 2d Fl., 330 Main St., 06106 Marie Record 860-240-470 Montpelier, VT (DO) Suite 410, 1441 Main St., 01103 Harchal Mark Hayward 401-528-4561 <t< td=""><td>Birmingham, AL (DO)</td><td>Suite 201, 801 Tom Martin Dr., 35211</td><td>Jack Wright</td><td>205-290-7101</td></t<>	Birmingham, AL (DO)	Suite 201, 801 Tom Martin Dr., 35211	Jack Wright	205-290-7101
Gulfport, MS (BO) Suite 203, 2909 13th St., 39501 Jadith Accock, Acting 228–863–4449 Jackson, MS (DO) 210 E, Capital St., 39201 Janita Stewart 601–966–4378 Jacksonville, FL (DO) Suite 100–B, 7825 Baymeadows Way, 32256– 7504. Rm. 188, 600 Dr. M.L. King, Jr. Pl., 40202 Linda Ritter, Acting 502–582–5978 Miami, FL (DO) 7th Fl., 100 S. Biscayne Blwd., 33131 Pancho Marrero 305–536–5533 Nashville, TN (DO) Suite 201, 50 Vantage Way, 37228–1500 Phil Mahoney 615–736–5850 BOSTON, MA (RO) Suite 812, 10 Causeway St., 02222 Jeffrey Butland 617–565–8415 Augusta, ME (DO) Rm. 512, 40 Western Ave., 04330 Mary McAleney 207–622–8378 Boston, MA (DO) Suite 205, 10 Causeway St., 02222 Elaine Guiney 617–565–5651 Concord, NH (DO) Suite 202, 143 N. Main St., 03301 William K. Phillips 603–225–1400 Montpelier, VT (DO) Suite 205, 87 State St., 05602 Kenneth Silvia 802–828–4422 Providence, RI (DO) Sth Fl., 380 Westminster Mall, 02903 Mark Hayward 401–528–4561 Springfield, MA (BO) Suite 410, 1441 Main St., 01103 Harold Webb 413–785–0484 CHICAGO, IL (RO) Suite 870, 525 Vine St., 45202 Ronald Carlson 513–684–2814 Cleveland, OH (DO) Suite 630, 1111 Superior Ave., 44114–2507 Gilbert Goldberg 216–522–4180 Columbus, OH (DO) Suite 515, 477 Michigan Ave., 48226 Richard Temkin, Acting 313–226–7075 Milwaukee, WI (DO) Suite 515, 477 Michigan Ave., 48226 Richard Temkin, Acting 313–226–7075 Milwaukee, WI (DO) Suite 400, 310 W. Wisconsin Ave., 53203 Eric Ness 414–297–3941 Minneapolis, IN (DO) Suite 302, 625 Silver Ave. SW., 87102 Anthony McMahon 505–6427–8538 Houston, TX (DO) Suite 114, 4300 Amon Carter Blvd., 76155 Lavan Alexander 817–675.	Charlotte, NC (DO)	Suite 300, 6302 Fairview Rd., 28210-2227	Lee Cornelison	704-344-6563
Jackson, MS (DO) 210 E, 210 E Capital St., 39201 Janita Stewart 601–965–4378 Jacksonville, FL (DO) Suite 100–B, 7825 Baymeadows Way, 32256–7504. Wilfredo Gonzalez 904–443–1970 Louisville, KY (DO) Rm. 188, 600 Dr. M.L. King, Jr. Pl., 40202 Linda Ritter, Acting 502–582–5978 Miami, FL (DO) 7th Fl., 100 S. Biscayne Blvd., 33131 Pancho Marrero 305–536–5533 Nashville, TN (DO) Suite 201, 50 Vantage Way, 37228–1500 Phil Mahoney 615–736–5850 BOSTON, MA (RO) Suite 812, 10 Causeway St., 02222 Jeffrey Butland 617–565–8415 Augusta, ME (DO) Rm. 512, 40 Western Ave., 04330 Mary McAleney 207–622–8378 Boston, MA (DO) Suite 205, 10 Causeway St., 02222 Elaine Guiney 617–565–561 Concord, NH (DO) Suite 202, 143 N. Main St., 03301 William K. Phillips 603–225–1400 Hartford, CT (DO) 2d Fl., 330 Main St., 06106 Mare Record 860–240–4700 Montpeller, VT (DO) Suite 205, 87 State St., 05602 Kenneth Silvia 802–828–4422 Providence, RI (DO) 5th Fl., 380 Westminster Mall, 029903 Mark Hayward 401–528–4561	Columbia, SC (DO)	Rm. 358, 1835 Assembly St., 29201	Elliot Cooper	803-765-5339
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Hartford, CT (DO)	Boston, MA (DO)	Suite 265, 10 Causeway St., 02222	Elaine Guiney	617-565-5561
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Providence, RI (DO) 5th FI., 380 Westminster Mall, 02903 Mark Hayward 401–528–4561 Springfield, MA (BO) Suite 410, 1441 Main St., 01103 Harold Webb 413–785–0484 CHICAGO, IL (RO) Suite 1250, 500 W. Madison St., 60661 Judith Roussel, Acting 312–353–4493 Chicago, IL (DO) 500 W. Madison St., 60661 Judith Roussel 312–353–5031 Cincinnati, OH (BO) Suite 870, 525 Vine St., 45202 Ronald Carlson 513–684–2814 Cleveland, OH (DO) Suite 630, 1111 Superior Ave., 44114–2507 Gilbert Goldberg 216–522–4180 Columbus, OH (DO) Suite 1400, 2 Nationwide Plz., 43215–2592 Ken Klein, Acting 614–469–6860 Detroit, MI (DO) Suite 515, 477 Michigan Ave., 48226 Richard Temkin, Acting 313–226–6075 Indianapolis, IN (DO) Suite 400, 310 W. Wisconsin Ave., 53203 Eric Ness 414–297–3941 Minneapolis, MN (DO) Suite 210–C, 100 N. 6th St., 55403–1563 Ed Daum 612–370–2306 Springfield, IL (BO) Suite 302, 511 W. Capitol St., 62704 Walter Hanke 217–492–4416 DALLAS, TX (RO) Suite 30, 625 Silver Ave. SW., 87102 Anthony McMahon 505–346–7909	Hartford, CT (DO)	2d Fl., 330 Main St., 06106	Marie Record	860-240-4700
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CHICAĞO, IL (RO)	Providence, RI (DO)	5th Fl., 380 Westminster Mall, 02903	Mark Hayward	401-528-4561
Chicago, IL (DO) 500 W. Madison St., 60661 Judith Roussel 312–353–5031 Cincinnati, OH (BO) Suite 870, 525 Vine St., 45202 Ronald Carlson 513–684–2814 Cleveland, OH (DO) Suite 630, 1111 Superior Ave., 44114–2507 Gilbert Goldberg 216–522–4180 Columbus, OH (DO) Suite 1400, 2 Nationwide Plz., 43215–2592 Ken Klein, Acting 614–469–6860 Detroit, MI (DO) Suite 515, 477 Michigan Ave., 48226 Richard Temkin, Acting 313–226–6075 Indianapolis, IN (DO) Suite 100, 429 N. Pennsylvania St., 46204–1873 Gail Gessell 317–226–7275 Milmaukee, WI (DO) Suite 400, 310 W. Wisconsin Ave., 53203 Eric Ness 414–297–3941 Minneapolis, MN (DO) Suite 210–C, 100 N. 6th St., 55403–1563 Ed Daum 612–370–2306 Springfield, IL (BO) Suite 302, 511 W. Capitol St., 62704 Walter Hanke 217–492–4416 DALLAS, TX (RO) Suite 302, 625 Silver Ave. SW., 87102 Anthony McMahon 505–346–7909 Corpus Christi, TX (BO) Suite 320, 10737 Gateways West, 79935 Phil Silva, Acting 915–633–7001 Fort Worth, TX (DO) Suite 114, 4300 Amon Carter Blvd., 76155 Lavan Alexander <	Springfield, MA (BO)	Suite 410, 1441 Main St., 01103	Harold Webb	413-785-0484
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	Harlingen, TX (DO)	Rm. 500, 222 E. Van Buren St., 78550-6855	Sylvia Zamponi	956-427-8533
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Little Rock, AR (DO) Suite 100, 2120 Riverifort Dr., 72202 Linda Nelson, Acting 501–324–5871	Little Rock, AR (DO)	Suite 100, 2120 Riverfront Dr., 72202	Linda Nelson, Acting	501-324-5871

Field Offices—Small Business Administration—Continued

(RO: Regional Office; DO: District Office; BO: Branch Office)

Office	Address	Officer in Charge	Telephone
Lubbock, TX (DO)	Rm. 408, 1205 Texas Ave., 79401–2693	Tommy Dowell	806-472-7462
New Orleans, LA (DO)	Suite 2820, 365 Canal Pl., 70130	Randy Randolph	504-589-6685
Oklahoma City, OK (DO).	Suite 1300, 210 Park Ave., 73102	Dorothy Overal	405–231–5521
San Antonio, TX (DO)	Suite 200, 17319 San Pedro, Bldg. No. 2, 78232	Rodney Martin	210-472-5900
DENVER, CO (RO)	Suite 101, 721 19th St., 80202–2599	Elton W. (Mick) Ringsak	303-844-0503
Casper, WY (DO)	Rm. 4001, 100 E. B St., 82601	Steven Despain	307-261-6501
Denver, CO (DO)	Suite 426, 721 19th St., 80202–2599	Patricia Barela Rivera	303-844-6500
Fargo, ND (DO)	Rm. 219, 657 2d Ave. N., 58108–3086	James L. Stai	701–239–5131
Helena, MT (DO)	Suite 1100, 10 W. 15th St., 59626	Michelle Johnston	406-441-1081
Salt Lake City, UT (DO)	Rm. 2237, 125 S. State St., 84138–1195	Stanley Nakano	801–524–3200
Sioux Falls, SD (DO)	Suite 200, 110 S. Phillips Ave., 57104	Nancy Gilberston	605-330-4243
KANSAS CITY, MO (RO)	Suite 307, 323 W. 8th St., 64105–1500	Samuel C. (Sam) Jones	816-374-6380
Cedar Rapids, IA (DO)	Suite 200, 215 4th Ave. Rd., 7 SE., 52401–1806	James Thomson	319–362–6405
Des Moines, IA (DO)	Rm. 749, 210 Walnut St., 50309–2186	(Vacancy)	515-284-4026
Kansas City, MO (DO)	Suite 501, 323 W. 8th St., 64105	Gary Cook	816-374-6708
Omaha, NE (DO)	11145 Mill Valley Rd., 68154	Glenn Davis	402-221-4691
Springfield, MO (BO)	Suite 101, 830 E. Primrose, 65807–5254	James R. Combs	417-890-8501
St. Louis, MO (DO)	Suite 1500, 200 N. Broadway, 63102	Robert L. Andrews	314-539-6600
Wichita, KS (DO)	Suite 2500, 271 W 3d St. N., 67202–1212	Elizabeth Auer	316-269-6566
NEW YORK, NY (RO)	Rm. 31–08, 26 Federal Plz., 10278 Rm. 1311, 111 W. Huron St., 14202	Michael Pappas	212-264-1450
Buffalo, NY (DO) Elmira, NY (BO)	4th Fl., 333 E. Water St., 14901	Franklin J. Sciortino	716-551-4301
Hato Rey, PR (DO)	252 Ponce de Leon Ave., 00918	(Vacancy)Ivan Irizarry	607–734–1571 787–766–5002
Melville, NY (BO)	Suite 207, 35 Pinelawn Rd., 11747	Ronald Goldstein, Acting	631–454–0750
New York, NY (DO)	Suite 3100, 26 Federal Plz., 10278	Jose Sifontes	212-264-2454
Newark, NJ (DO)	15th Fl., 2 Gateway Ctr., 07102	Jim Kocsi, Acting	973-645-3580
Rochester, NY (BO)	Suite 410, 100 State St., 14614	Peter Flihan	716–263–6700
St. Croix, VI (BO)	Suites 5 & 6, Sunny Isle Professional Bldg., 00820.	Carl Christensen	340–778–5380
St. Thomas, VI (BO)	3800 Crown Bay St., 00802	(Vacancy)	809-774-8530
Syracuse, NY (DO)	5th Fl., 401 S. Salina St., 13202	B.J. Paprocki	315-471-9393
PHILADELPHIA, PA (RO)	5th Fl., 900 Market St., 19107	Allegra McCullough	215-580-2870
Baltimore, MD (DO)	Suite 6220, 10 S. Howard St., 21201-2525	Allan Stephenson	410-962-4392
Charleston, WV (BO)	Suite 412, 405 Capitol St., 25301	(Vacancy)	304-347-5220
Clarksburg, WV (DO)	320 W. Pike St., 26301	Michael Murray	304-623-5631
Harrisburg, PA (BO)	Suite 107, 100 Chestnut St., 17101	(Vacancy)	717-782-3840
Philadelphia, PA (DO)	5th Fl., 900 Market St., 19107	Tom Tolan	215-580-2700
Pittsburgh, PA (DO)	Rm. 1128, 1000 Liberty Ave., 15222	Al Jones	412-395-6560
Richmond, VA (DO)	11th Fl., 400 N. 8th St., 23240	Charles J. Gaston	804-771-2400
Washington, DC (DO)	Suite 900, 1110 Vermont Ave. NW., 20005	Joe Loddo	202-606-4000
Wilkes-Barre, PA (BO)	Suite 407, 7 N. Wilkes-Barre Blvd., 18702	(Vacancy)	570-826-6497
Wilmington, DE (DO)	1318 N. Market St., 19801–3011	Jayne Armstrong	302-573-6382
SAN FRANCISCO, CA (RO).	Suite S–2200, 455 Market St., 94105	Bruce C. Thompson	415–744–2118
Fresno, CA (DO)	Suite 200, 2719 N. Air Fresno Dr., 93727–1547	Carlos G. Mendoza	559-487-5791
Glendale, CA (DO)	Suite 1200, 330 N. Brand Blvd., 91203–2304	Alberto Alvarado	818-552-3201
Hagatna, GU (BO)	Suite 302, 400 Rt. 8, 96910–2003	Kenneth Lujan	671–472–7419
Honolulu, HI (DO)	Rm. 2–235, 300 Ala Moana Blvd., 96850–4981	Andrew Poepoe	808-541-2990
Las Vegas, NV (DO)	Suite 250, 400 S. Fourth St., 89101	John Scott	702–388–6611
Phoenix, AZ (DO)	Suite 800, 2828 N. Central Ave., 85004–1025	Robert Blaney	602-745-7200
Sacramento, CA (DO)	Suite 7–500, 650 Capital Mall, 95814	James O'Neal	916-930-3700
San Diego, CA (DO)	Suite 550, 550 W. C St., 92101	George P. Chandler, Jr	619–557–7250
San Francisco, CA (DO)	6th Fl., 455 Market St., 94105	Mark Quinn	415-744-6801
Santa Ana, CA (DO)	Suite 700, 200 W. Santa Ana Blvd., 92701	Sandra Sutton	714-550-7420
SEATTLE, WA (RO)	Suite 1805, 1200 6th Ave., 98101–1128	Conrad Lee	206-553-5676
Anchorage, AK (DO)	Suite 310, 510 L St., 99501	Frank Cox	907-271-4022
Boise, ID (DO)	Suite 290, 1020 Main St., 83702–5745	Thomas Bergdoll	208-334-1696
Portland, OR (DO)	Suite 1050, 1515 SW. 5th Ave., 97201–6695	Phil Gentry	503-326-2682
Seattle, WA (DO) Spokane, WA (DO)	Suite 1700, 1200 6th Ave., 98101–1128 Suite 200, 801 W. Riverside, 99201	Robert P. Meredith Ted Schinzel, Acting	206–553–7310 509–353–2810

Disaster Area Offices

Office	Address	Telephone
Fort Worth, TXNiagara Falls, NY	Suite 300, 1 Baltimore Pl., 30308 Suite 102, 4400 Amon Carter Blvd., 76155 3d Fl., 360 Rainbow Blvd. S., 14303 Suite 208, 1825 Bell St., 95825	817–885–7600 716–282–4612

Sources of Information

Electronic Access Information on the Small Business Administration is available electronically by various means. Internet, www.sba.gov. FTP, ftp.sbaonline.sba.gov.

Access the U.S. Business Adviser through the Internet, at www.business.gov.

Access the Administration's electronic bulletin board by modem at 800–697–4636 (limited access), 900–463–4636 (full access), or 202–401–9600 (Washington, DC, metropolitan area). **General Information** Contact the nearest Small Business Administration field office listed above, or call the SBA

answer desk. Phone, 800–8–ASK–SBA. Fax, 202–205–7064. TDD, 704–344–6640.

Public Affairs For public inquiries and small-business advocacy affairs, contact the Office of Public Communications and Public Liaison, 409 Third Street SW., Washington, DC 20416. Phone, 202–205–6740. Internet, www.sba.gov. Publications A free copy of *The Resource Directory for Small Business Management*, a listing of for-sale publications and videotapes, is available from any local SBA office or the SBA answer desk.

For further information, contact the Office of Public Communications and Public Liaison, Small Business Administration, 409 Third Street SW., Washington, DC 20416. Phone, 202-205-6740. Internet, www.sba.gov.

SOCIAL SECURITY ADMINISTRATION

6401 Security Boulevard, Baltimore, MD 21235 Phone, 410–965–1234. Internet, www.ssa.gov.

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Deputy Commissioner

Chief of Staff

Chief Information Officer

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Director, Executive Operations

Director, Office of Strategic Management

Press Officer Chief Actuary

General Counsel

Principal Deputy General Counsel

Inspector General

Deputy Inspector General

Deputy Commissioner for Communications

Assistant Deputy Commissioner for Communications

Deputy Commissioner for Disability and

Income Security Programs
Assistant Deputy Commissioner for Disability

and Income Security Programs
Deputy Commissioner for Finance, Assessment,

and Management
Assistant Deputy Commissioner for Finance,
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